

2 SEPTEMBER 1997



Mission Directives

**AIR MOBILITY OPERATIONS GROUP AND
SQUADRONS**

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SUMMARY OF REVISIONS

Updates mission statements on Air Mobility Operations Group, para **2.1.**, Air Mobility Operations Squadron, para **2.2.**, and Relationship to Other Units or Agencies, para **5.** Adds Air Mobility Squadron (AMS) mission statement, paragraph **2.3.** Changes Combat Camera Squadron acronym from CBCS to CTCS, paragraph **2.4.** Deletes Air Mobility Control Squadron, Aerial Port Squadron, Air Mobility Maintenance Squadron, and Air Mobility Communications Squadron. Adds OLs of the 615/621 AMOG. Updates Readiness and Training Flight and Mission Support Flight functional statements under the Air Mobility Operations Squadron. Adds Communications Support Flight, its functional statement, and organizational chart under the Air Mobility Operations Squadron. Realigns Global Readiness Flight from Air Mobility Communications Squadron (which was deleted) to Air Mobility Operations Squadron. Adds AMS functional statements and organizational charts which include TALCE and MST Flights.

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**Attachment 1—AMOG FUNCTIONAL STATEMENTS AND ORGANIZATIONAL
STRUCTURE**

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1. Organizational Authority . This regulation implements AAFP 10-1, *Mission Directives*.

2. Mission . Air Mobility Operations Groups (AMOG) and their subordinate squadrons plan, direct, and supervise all activities of their respective units and functions. The attached reflects statements of principle functions performed by the AMOG and subordinate squadrons down through flight level.

2.1. Air Mobility Operations Group . The AMOG provides the organization and management that direct and supervise deployable Air Mobility Command forces to provide worldwide Global Reach Laydown in support of USTRANSCOM assigned missions. Provides liaison with the Air Reserve Component forces.

2.2. Air Mobility Operations Squadron (AMOS). The AMOS provides cadre personnel to deploy an Air Mobility Element (AME) worldwide as an extension of the TACC to monitor, coordinate, and interface AMC strategic operations within a defined area of responsibility (AOR). Provides Tanker Cell and Aerial Port Control Cell (APCC) cadre for deployment to theater Air Operations Centers when requested by the theater Air Component Commander (ACC) through USTRANSCOM. Provides initial command, control, communications, and computer (C4) capability in support of deployed Tanker Task Force (TTF) Global Reach Laydown operations. Maintains a trained force of Theater Airlift Liaison Officers (TALO) assigned at major using commands within the parent NAF AOR.

2.3. Air Mobility Squadron (AMS). Provides the core cadre of command and control (C2), aerial port, and aircraft maintenance personnel to deploy worldwide as AMC's Tanker Airlift Control Element (TALCE). Establishes or augments command, control, and mission support for strategic and theater air mobility forces supporting Global Reach Laydown. Conducts airfield surveys as required and provides affiliation training. Aircraft maintenance personnel may deploy independently of a TALCE.

2.4. Combat Camera Squadron (CTCS). The CTCS provides combat camera documentation of contingency operations, exercises, test programs, and historical interest events. Provides for editing, cataloging, duplication, and transmission of imagery.

3. Command . Air Mobility Operations Groups are assigned to the Numbered Air Force (NAF). The AMOG commanders report to the NAF commander.

4. Organizational Structure . The organizational structures prescribed in this directive are in accordance with AFI 38-101, *Air Force Organization*. The approved structure is contained in the Attachment.

4.1. Applicability Statement . This directive applies to AMOG, subordinate squadrons, and elements. It does not apply to Air National Guard or US Air Force Reserve units.

4.2. Objective Wing Waivers . None.

4.3. Organizational Changes . Requests to change the organizational structure must be made in accordance with AFI 38-101 and AFD 10-1. Request must be submitted, with proposed mission directives and organizational charts, to HQ AMC/XPM for approval.

5. Relationships to Other Units or Agencies . TACC/XOP will task the AMOGs when directed by COMAMC or after a request for support has been received from the theater Air Force Component Commander (AFCC) or USCINCTrans. The AMOG will support AMC headquarters and TACC in development of manning and equipment requirements/packages, when requested, and provide the resources for deployment options as directed by TACC. TACC will provide information and requirements to the AMOG/XP for all AMOG unit taskings. Direct communication is authorized with the TACC and the

AMC headquarters staff. Interservice and intraservice support may be received or provided in accordance with DoDI 4000.19, *Interservice and Intergovernmental Support*.

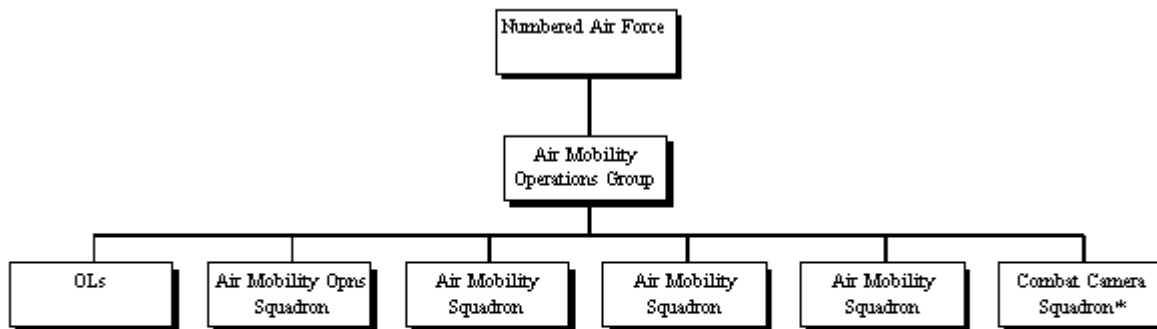
6. Terms Explained. None.

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Deputy Director of Plans

Attachment 1

AMOG FUNCTIONAL STATEMENTS AND ORGANIZATIONAL STRUCTURE

Figure A1.1. Air Mobility Operations Group.



* Applies to 1 CTCS, Charleston (621 AMOG)

OLs

OL-L, 615 AMOG, Ft Polk - Tactical Airlift Liaison Officer (TALO) to 2d Armored Cavalry Regiment.

OL-M, 615 AMOG, Ft Hood, TALO to 4th Infantry Division

OL-M, 615 AMOG, Ft Hood, TALO to 1st Cavalry Division

OL-M, 615 AMOG, Ft Hood, TALO to III Corps

OL-O, 615 AMOG, Ft Riley, TALO to 1st Infantry Division

OL-P, 615 AMOG, Ft Carson, TALO to 3d Armored Cavalry Regiment

OL-Q, 615 AMOG, Ft Lewis, TALO to I Corps

OL-Q, 615 AMOG, Ft Lewis, TALO to 25th Infantry Division (Light)

OL-R, 621 AMOG, Ft Stewart, TALO to 3d Infantry Division

OL-R, 615 AMOG, Camp Pendleton, TALO to I Marine Expeditionary Forces

OL-S, 621 AMOG, Ft Bragg, TALO to 82d Airborne Division

OL-S, 615 AMOG, Camp Courtney, TALO to III Marine Expeditionary Forces

OL-S, 621 AMOG, Ft Bragg, TALO to 18th Airborne Corps

OL-T, 621 AMOG, Ft Benning, TALO to 75th Infantry Regiment (Rangers)

OL-U, 621 AMOG, Ft Campbell, TALO to 101st Airborne Division

OL-V, 621 AMOG, Camp LeJeune, TALO to II Marine Expeditionary Forces

OL-W, 621 AMOG, Ft Drum, TALO to 10th Infantry Division (Mountain)

FUNCTIONAL STATEMENT FOR AIR MOBILITY OPERATIONS GROUP

Organizes, trains, and equips a ready core of mobility support forces, robusted as required, to execute the full spectrum of Global Reach Laydown operations, as directed by the TACC.

Figure A1.2. Air Mobility Operations Group.



FUNCTIONAL STATEMENTS FOR AIR MOBILITY OPERATIONS SQUADRON

Equips, trains, and deploys cadre personnel to provide an Air Mobility Element (AME) as an extension of TACC for regional coordination/integration of AMC mobility and support resources in contingency, humanitarian, and wartime scenarios. Maintains trained cadre for deployment to; augment theater Tanker Management Cell, provide initial command, control, communication, and computer (C4) capability supporting AMC's global reach mission, provide the NAF a continuing assessment of communications readiness, ensure command and control (C2) communications for the en route structure, provide NAF C4 staff support and Aerial Port Control Cell (APCC) when requested. Provides functional staff expertise to support AMOG Commander in-garrison.

TANKER/AIRLIFT OPERATIONS FLIGHT

Monitors validation, air transportation in-transit visibility, and command and control (C2) for strategic air mobility missions transiting or operating in the AOR. Coordinates activities of USTRANSCOM-assigned Tanker Airlift Control Elements (TALCE), Mission Support Teams (MST), Combat Control Teams (CCT), Mission Support Elements (MSE), Tanker Task Forces (TTF), and other mission support forces when deployed. Provides Air Operations Center (AOC) Tanker Cell and APCC augmentation when requested.

READINESS AND TRAINING FLIGHT

Monitors deployed logistics support in conjunction with AMC/LGR for AMC air mobility forces. Provides management of squadron training to include formal schools. Manages mobility readiness and deployment requirements.

MISSION SUPPORT FLIGHT

Manages command and control, communications, and information systems. Coordinates, establishes, and controls Communications Security (COMSEC), satellite-dedicated communications systems, and other voice/data system requirements. Prepares, transmits, and receives operational messages. Provides intelligence assessments to NAF/AMOG staffs in garrison and conducts intelligence operations for global air

mobility readiness. Provides information management support for in-garrison and deployed operations. Provides functional management expertise for AMOG Commander.

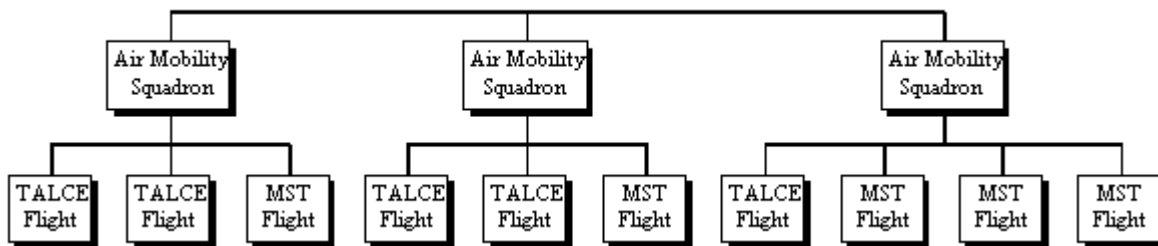
COMMUNICATIONS SUPPORT FLIGHT

Provides deployed C4 capability supporting AMC's global reach mission and other government agencies as tasked by TACC.

GLOBAL READINESS FLIGHT

Provides readiness assessment of fixed and deployable communications in support of assigned forces. Assesses AMC's global C4 systems readiness capabilities and sustainabilities. Resolves communications readiness issues.

Figure A1.3. Global Readiness Flight.



FUNCTIONAL STATEMENTS FOR AIR MOBILITY SQUADRON

Trains, equips, and deploys the command and control, aerial port, and aircraft maintenance elements of the Tanker Airlift Control Element (TALCE) and Mission Support Teams (MST). Conducts airfield surveys as required, to assess capabilities and limitations to support air mobility operations. Assists with exercises and contingency planning to determine off-station requirements. Provides contingency load planning/equipment preparation to major airlift users. Conducts affiliation training to DoD airlift customers. Aircraft maintenance personnel may deploy independently of a TALCE or MST.

TALCE FLIGHT

The TALCE Flight provides the following functions:

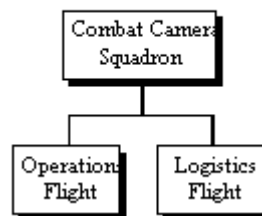
- Assists in planning exercises and contingencies in support of off-station airlift and air refueling operations.
- Conducts airfield surveys as required.
- Manages TALCE operations center at deployed locations.
- Recommends deployed TALCE manning and material requirements.
- Establishes emergency action notification procedures, deployment procedures, and arrival and departure checklists.
- Maintains deployed publications kits.
- Ensures Mobile Air Reporting Communication (MARC) maintenance personnel, cryptographic, assigned communication systems, and related test equipment are ready for deployment.
- Determines operating location communications capabilities and requirements.

- Conducts cargo and passenger aircraft operations at deployed locations under normal and austere conditions.
- Provides preflight, basic postflight, and through-flight aircraft inspections, servicing, and unscheduled on-equipment maintenance.
- Accomplishes time compliance technical order (TCTO), when directed.
- Provides ground handling, generation, configuration, and launch services.
- Accomplishes Logistics coordination with the AMC/LGR.

MST FLIGHT

An MST performs the same functions as a TALCE; but on a smaller scale. Manages air mobility operations and provides support to airlift users in moving passengers and cargo under circumstances when a TALCE is not required or not available.

Figure A1.4. MST Flight.



FUNCTIONAL STATEMENTS FOR COMBAT CAMERA SQUADRON

Formulates, plans, and establishes procedures for and directs combat camera documentation, related services, and readiness training production support for the Air Force.

OPERATIONS FLIGHT

Equips and trains for and performs both aerial and ground combat camera documentation, both video and still photography, of Air Force forces in combat and combat support operations, exercises, weapons tests, humanitarian actions, and other Air Force operations for operational, public affairs, and historical purposes. Provides theater support, editing, collecting, cataloging, processing, duplication, distribution, and transmission of armament delivery recording imagery.

LOGISTICS FLIGHT

Manages and maintains squadron equipment. Provides, directs, and coordinates host base supply and equipment support to the squadron.